

WELLINGTON, FLORIDA



POPULAR ANNUAL FINANCIAL REPORT
FOR THE YEAR ENDED SEPTEMBER 30, 2014

WELLINGTON, FLORIDA

The GFOA established the Award for Outstanding Achievement in Popular Annual Financial Reporting program to encourage governments to prepare popular annual financial reports (PAFR) specifically designed to meet the needs of interested parties who may be unable to easily comprehend traditional financial statements. Popular annual reports can play an important role in making financial information accessible to residents and other stakeholders who may be challenged by more detailed traditional financial reports.

The Comprehensive Annual Financial Reports for the years ended 2013 and 2014, from which the information in this report has been drawn, has been applied for (2014) or was awarded (2013) the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada (GFOA). The Certificate of Achievement is the highest form of recognition for excellence in state and local government financial reporting.

In order to be awarded the Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Such CAFR must satisfy both generally accepted accounting principals and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our CAFR continues to conform to the Certificate of Achievement program requirements and we are submitting our CAFR for the 2014 fiscal year to the GFOA.

For more detailed financial information the Capital Plan, Comprehensive Annual Financial Report, and Annual Operating Budget as well as this financial summary are available as separate documents at www.wellingtonfl.gov.

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Vision

**A Great Hometown
Great Neighborhoods
Great Schools
Great Parks**

Mission

**To provide high quality
services that create economic,
environmental
and social sustainability
for residents**

Goals

**Neighborhood Renaissance
Economic Development
Respecting the Environment
Responsive Government
Protecting Our Investment**

**A GREAT HOMETOWN****Council**

Bob Margolis, Mayor
John Greene, Vice Mayor
Matt Willhite, Councilman
Anne Gerwig, Councilwoman
John T. McGovern, Councilman

Manager

Paul Schofield

To the Council and the Residents of Wellington:

It is my privilege to present our fifth Popular Annual Financial Report (PAFR) regarding Wellington's financial and administrative operations for the fiscal year ending September 30, 2014. This document summarizes information originally presented in the Comprehensive Annual Financial Report (CAFR) and provides an understandable, easy to read document that reflects our commitment to financial transparency.

Each year provides the opportunity to align the current economic and community needs with the dollars available. That is why the 2014 theme is "**Bringing it All Together**". The objective is to align time, people, and the dollars needed to support our Strategic Fundamentals.

As we look to the future, the focus will be on customer service delivery and economic development due to both legislative and economic considerations. Capital planning is one of the key areas that require choices to be made. Capital planning includes maintaining infrastructure systems and investing in transitional neighborhoods. The following are our 5 Fundamentals:

Neighborhood Renaissance—creating and encouraging renewal, prosperity and stabilization of property values and keeping residents engaged.

Economic Development—promoting business education and enhancing the standard of living.

Protecting Our Investment—focusing on maintaining and improving long-term resources, while enhancing safety and addressing emergency needs.

Responsive Government—ensuring local government is responsive to the public and pursuing policies that are accountable to stakeholders.

Respecting the Environment—developing processes which aim to provide affordable, clean, energy-saving alternatives for today's residents and businesses.

Wellington recognizes that different approaches to meet community goals and needs must be undertaken if the Village is to remain a sustainable community. These differing approaches often times require resources and thus require decisions to be made. While not always easy decisions, the decisions are made by our elected officials with input from the community and from Village staff to carry out the vision of Wellington as a **Great Hometown**.

Sincerely,

Paul Schofield, Village Manager

Wellington, Florida is located in South Florida and Western Palm Beach County and is situated twelve miles west of the Atlantic Ocean, southeast of Lake Okeechobee. Palm Beach County is bordered on the south by Broward County, on the west by Hendry County and to the north by Martin County. In 1951, C. Oliver Wellington, a successful accountant in New York, followed the recommendations of Arthur William “Bink” Glisson and purchased several tracts of South Florida land as investment property. Mr. Wellington then hired Bink Glisson to oversee the property that was soon to become known as the Flying Cow (Charles Oliver Wellington) Ranch.



Because the land was frequently water-logged, in 1953 the State of Florida created the Acme Improvement District to provide drainage for flood control and to make the land suitable for agricultural purposes. Parcels of land were either sold or leased to farmers for a period of time. There once were over 2,000 acres of strawberry fields in the area, laying claim to the world’s largest patch of strawberries. In addition, it was discovered that citrus groves thrived in this area.

The Village of Wellington Charter was established on May 11, 1995. Incorporation became effective on December 31, 1995 and operations commenced on March 28, 1996. The Village now provides municipal services previously provided by Palm Beach County (with the exception of fire rescue and library facilities) and the Acme District has become a dependent district of Wellington.



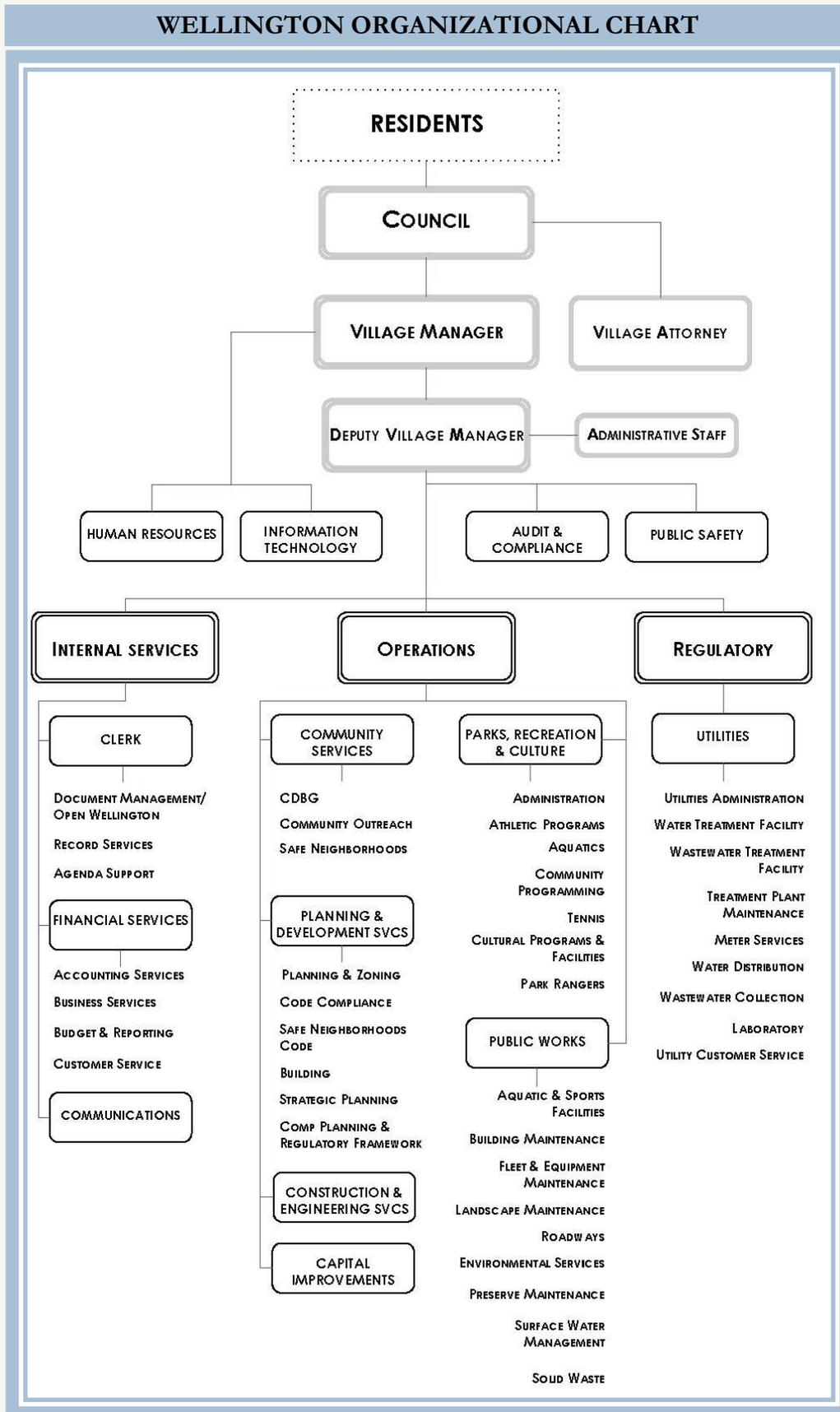
Wellington provides a wide variety of community services including general government; planning, zoning and building; public safety, including police protection; public works (construction and maintenance of roads, rights of way and other infrastructure; street lighting; and storm water drainage); culture and recreation (parks maintenance, recreational activities, cultural events and related facilities); water and sewer utilities; and solid waste collection and recycling.

WELLINGTON AT A GLANCE

| | |
|--|--------------------|
| Date of Incorporation | December 31, 1995 |
| Date Operational as Municipality | March 28, 1996 |
| Form of Government | Council/Manager |
| Area | 45.25 Square Miles |
| Total Fiscal Year 2014 Budget | \$74.5 Million |
| Taxable Property Valuation | \$5.75 Billion |
| Number of Full-time Equivalent Employees | 292 |
| Unemployment Rate | 5.6% |

WELLINGTON DEMOGRAPHICS

| Population | | Service Statistics | |
|-------------------------------------|-------------|------------------------------------|------------|
| 2012 | 57,514 | Surface Water | |
| 2014 (projected) | 58,689 | Acreage of Lakes | 553 |
| 2019 (projected) | 61,683 | Miles of canals | 88 |
| | | Operating Pump Stations | 8 |
| Resident Statistics | | Solid Waste Collection | |
| Median Age | 38.0 | Curbside Accounts | 20,522 |
| Average Household Size | 3.07 | Containerized Accounts | 2,138 |
| Median Income | \$78,268 | | |
| Median Home Value, 2007-2011 | \$334,000 | Streets & Sidewalks | |
| Racial Composition | | Paved Streets Maintained: | |
| Caucasian & Other Races | 86.3% | Lane Miles | 375 |
| African American | 10.4% | Centerline Miles | 145 |
| Asian | 3.8% | Unpaved Roads Maintained | |
| | | Centerline Miles | 27 |
| Land Usage | | Miles of Bike/Pedestrian Paths | 214 |
| Residential | 24.52 sq mi | Miles of Sidewalks | 183 |
| Commercial | 3.87 sq mi | Miles of bridle paths | 106 |
| Industrial | 0.18 sq mi | Utilities | |
| Mixed Use/Open Space/STA | 13.50 sq mi | Active Accounts | |
| Community Facilities | 0.73 sq mi | Water | 20,053 |
| Major Roads | 1.28 sq mi | Sewer | 18,639 |
| Major Water | 3.18 sq mi | | |
| Economic Environment | | Public Safety | |
| Business Licenses | | Police Protection | |
| 2009 | 3,839 | Sworn Police Officers | 64 |
| 2010 | 4,305 | Civilian Employees | 5 |
| 2011 | 4,457 | Crossing Guards (PT Civilian) | 63 |
| 2012 | 4,562 | Total | 132 |
| 2013 (est) | 4,553 | | |
| Bond Ratings | | Fire Rescue | |
| Moody's | Aa3 | Suppression Units | 9 |
| Fitch | AA+ | Early Response Stabilization Units | 4 |
| | | Fire Stations | 4 |
| Per Capita Governmental Debt | \$91 | Employees | 71 |

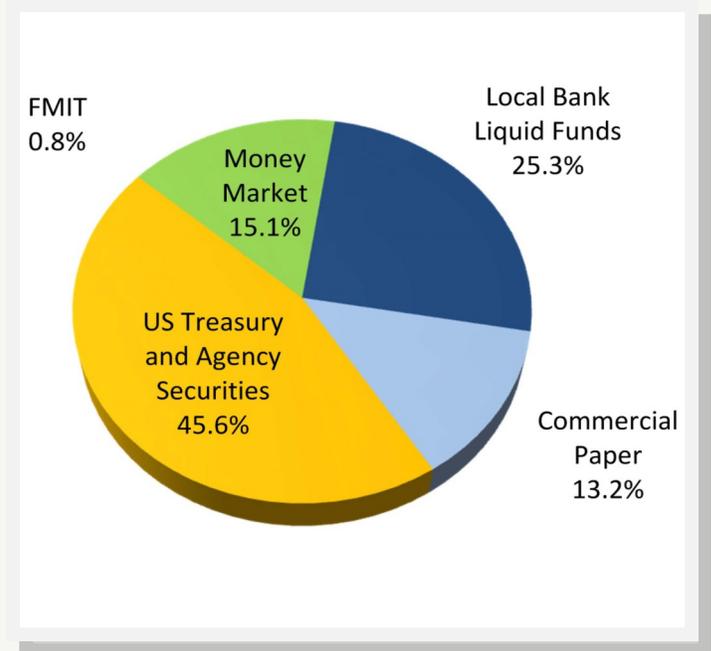


CASH AND INVESTMENTS

The investment management policy stresses safety, liquidity, and investment yields. To ensure the protection of the public’s assets, investments have the highest possible credit rating. The portfolio consists of securities that maximize return on investments while structured to provide sufficient liquidity to pay current obligations and future capital project spending.

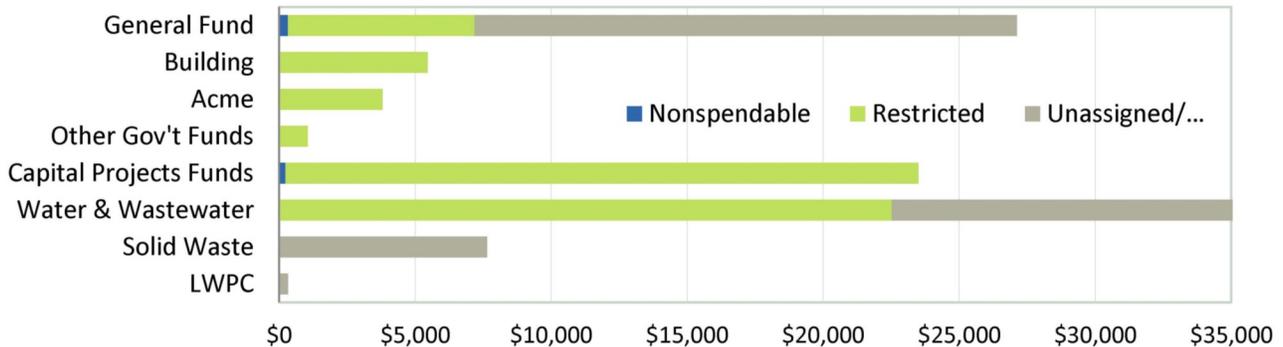
Wellington is authorized to invest in obligations of the US Treasury, its agencies and instrumentalities, repurchase agreements, certificates of deposit, Florida PRIME, SEC registered money market funds with the highest credit quality ratings, and mutual funds that restrict its investments to obligations of the US government.

Cash and investments of each fund, except certain investments in the debt service and enterprise funds, are accounted for in pooled cash and investment accounts with each fund maintaining its proportionate equity in the pooled accounts. The use of pooled cash and investment accounts enables Wellington to invest idle cash for short periods of time, thereby maximizing earnings potential.



| Investment | Amount |
|---------------------------------|-----------------------|
| US Treasury & Agency Securities | \$ 50,020,390 |
| Commercial Paper | 14,496,324 |
| FMIT | 855,576 |
| Money Market | 16,593,560 |
| Local Bank Liquid Funds | 27,818,599 |
| Total | \$ 109,784,449 |

Cash and Investment Balances by Fund (in thousands)
September 30, 2014



PROPERTY TAXES AND TAXABLE VALUE

Wellington is a full-service municipality providing general government; planning, zoning, and building; public safety; public works; culture and recreation; water and sewer utilities and solid waste collection and recycling.

Ad Valorem taxes are based “according to value” of property and used to support the general fund. Wellington has limited number of revenue options and the dilemma is how to provide the highest quality of services within the imposed fiscal constraints.

Wellington balanced the FY 2014 budget with a millage rate of 2.47 mills. The tax structure is based on optimizing municipal financing mechanisms with the objective of minimizing residents’ total tax burden. Wellington continues with one of the lowest ad valorem rates for a full-service municipality in Palm Beach County.

As shown in the chart below, the taxable value has declined \$2.1 billion or 27% since its peak in 2008.

PROPERTY TAXABLE VALUES—LAST 10 YEARS



AD VALOREM HIGHLIGHTS

2003—Council voted to allow seniors an additional \$25,000 homestead exemption

2007—Legislature reduced taxes, resulting in a 9% reduction in ad valorem tax revenue in 2008

2008—Amendment One allowed for an additional \$25,000 homestead exemption

2014—Economic downturn has reduced property values over 27% since 2008

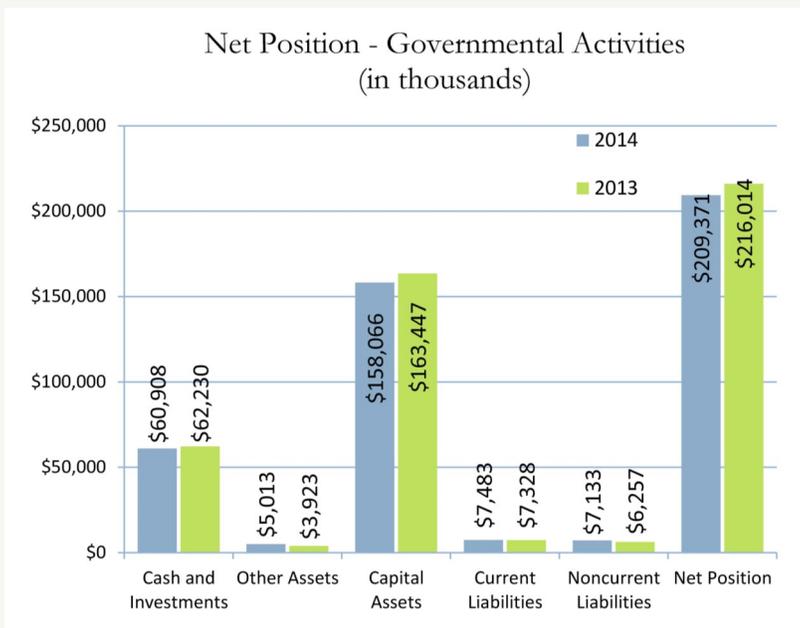
GOVERNMENT-WIDE BALANCE SHEET

Wellington’s balance sheet presents information on all assets and liabilities, with the difference reported as net position. Increases or decreases in net position over time may serve as a useful indicator of whether the financial position is improving or deteriorating. Total net position increased \$4.2 million from the prior year and is comprised of three categories:

Net Investment in Capital Assets- The value of all capital assets associated with their purchase or construction. Net Investment in Capital Assets amounts to \$275 million.

Restricted Net Position - Assets having an external restriction placed on them. Examples are unspent bond proceeds, gas tax and impact fees. Restricted Net Position amounts to \$34 million.

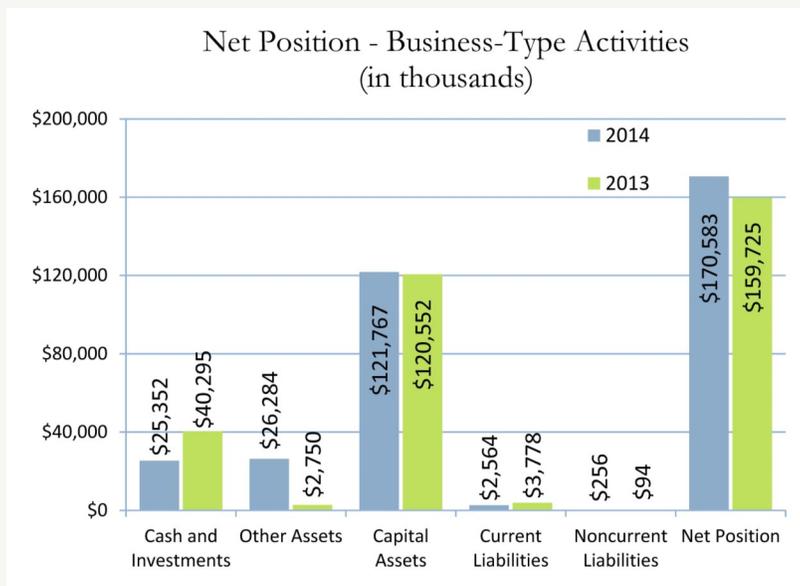
Unrestricted Net Position - The resources that are available to finance on-going operations and amount to \$71 million.



Governmental activities are those primarily supported by tax dollars and decreased net position by \$6.6 million from the prior year.

Key elements to this decrease include:

- ◆ Net Investment in Capital Assets decreased \$4.4 million
- ◆ Restricted Net Position decreased \$1.2 million
- ◆ Unrestricted Net Position decreased \$1 million.



Business-type activities offer goods and services for sale (Utilities, etc.) and are intended to be self supporting through the charges for those goods and services. These activities increased net position by \$10.8 million from the prior year and key elements to the increase include:

- ◆ Net Investment in Capital Assets increased \$2.7 million
- ◆ Restricted Net Position increased \$2.8 million
- ◆ Unrestricted Net Position increased \$5.3 million

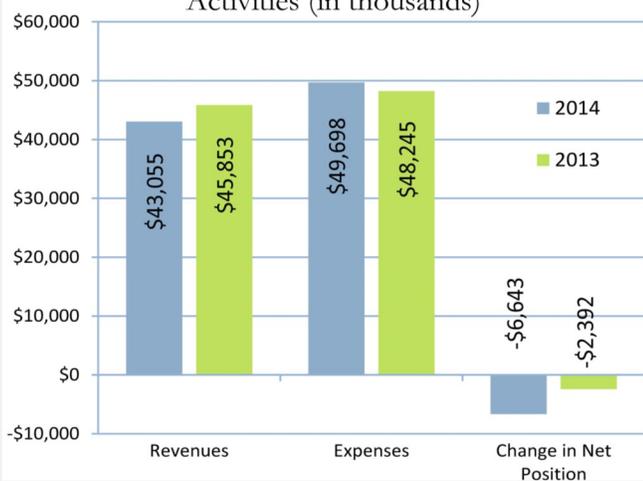
GOVERNMENT-WIDE INCOME STATEMENT

The following government-wide Statement of Activities and related graphs present the revenues, expenditures and changes in net position for the past two years. Total revenues increased \$3.6 million mainly due to increased tax revenues and utility charges for services. Total expenditures increased by \$2.8 million mainly due to increases in recreation, public safety and water and wastewater expenditures.

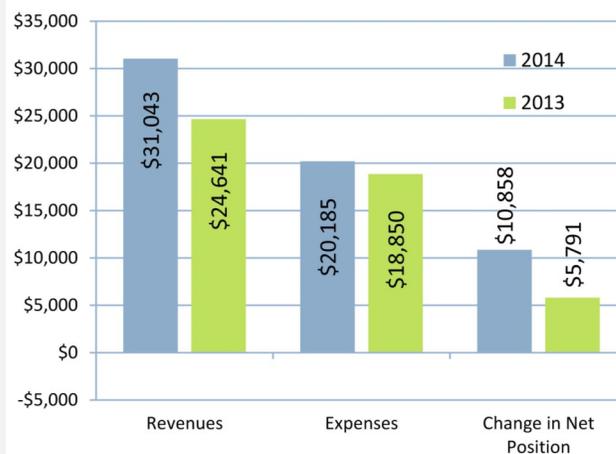
WELLINGTON'S CHANGE IN NET POSITION

| REVENUES | GOVERNMENTAL ACTIVITIES | | BUSINESS-TYPE ACTIVITIES | | TOTAL | |
|------------------------------|-------------------------|-----------------------|--------------------------|-----------------------|-----------------------|-----------------------|
| | 2014 | 2013 | 2014 | 2013 | 2014 | 2013 |
| Program Revenues | \$ 15,628,394 | \$ 16,165,491 | \$ 25,212,382 | \$ 24,459,193 | \$ 40,840,776 | \$ 40,624,684 |
| General Revenues | 27,426,483 | 29,687,592 | 5,830,743 | 181,415 | 33,257,226 | 29,869,007 |
| Total Revenues | 43,054,877 | 45,853,083 | 31,043,125 | 24,640,608 | 74,098,002 | 70,493,691 |
| EXPENSES | | | | | | |
| General Government | \$ 7,338,431 | \$ 7,699,438 | \$ - | \$ - | \$ 7,338,431 | \$ 7,699,438 |
| Public Safety | 12,965,396 | 11,876,970 | - | - | 12,965,396 | 11,876,970 |
| Physical Environment | 16,736,938 | 15,791,213 | - | - | 16,736,938 | 15,791,213 |
| Economic Environment | 921,133 | 1,436,741 | - | - | 921,133 | 1,436,741 |
| Transportation | 3,520,865 | 3,931,236 | - | - | 3,520,865 | 3,931,236 |
| Culture and Recreation | 7,979,653 | 7,239,091 | - | - | 7,979,653 | 7,239,091 |
| Water and Wastewater | - | - | 16,068,650 | 15,179,221 | 16,068,650 | 15,179,221 |
| Solid Waste | - | - | 3,667,826 | 3,670,666 | 3,667,826 | 3,670,666 |
| Lake Wellington Prof. Centre | - | - | 448,951 | - | 448,951 | - |
| Other | 235,607 | 270,673 | - | - | 235,607 | 270,673 |
| Total Expenses | 49,698,023 | 48,245,362 | 20,185,427 | 18,849,887 | 69,883,450 | 67,095,249 |
| NET POSITION | | | | | | |
| Changes in Net Position | (6,643,146) | (2,392,279) | 10,857,698 | 5,790,721 | 4,214,552 | 3,398,442 |
| Beginning Net Position | 216,013,690 | 218,405,969 | 159,725,057 | 153,934,336 | 375,738,747 | 372,340,305 |
| Ending Net Position | \$ 209,370,544 | \$ 216,013,690 | \$ 170,582,755 | \$ 159,725,057 | \$ 379,953,299 | \$ 375,738,747 |

Change in Net Position - Governmental Activities (in thousands)



Change in Net Position - Business-Type Activities (in thousands)



GOVERNMENTAL FUNDS

WHERE THE MONEY COMES FROM...

(IN THOUSANDS)

| | 2014 | 2013 | 2012 |
|-----------------------|------------------|------------------|------------------|
| Ad Valorem Taxes | \$ 13,690 | \$ 12,816 | \$ 13,341 |
| Other Taxes* | 15,530 | 15,018 | 15,035 |
| Impact Fees | 879 | 786 | 842 |
| Licenses & Permits | 4,593 | 7,607 | 4,689 |
| Intergovernmental | 8,254 | 7,108 | 6,331 |
| Charges for Services | 2,067 | 2,156 | 1,957 |
| Fines and Forfeitures | 595 | 660 | 546 |
| Investment Income | 222 | 171 | 524 |
| Miscellaneous | 1,716 | 2,000 | 545 |
| Total Revenues | \$ 47,546 | \$ 48,322 | \$ 43,810 |

WHERE THE MONEY GOES...

(IN THOUSANDS)

| | 2014 | 2013 | 2012 |
|---------------------------|------------------|------------------|------------------|
| General Government | \$ 11,177 | \$ 10,860 | \$ 10,014 |
| Public Safety | 11,383 | 10,766 | 7,813 |
| Physical Environment | 9,785 | 9,588 | 12,762 |
| Economic Environment | 1,001 | 699 | - |
| Transportation | 1,647 | 1,528 | 1,529 |
| Culture & Recreation | 4,257 | 3,319 | 3,138 |
| Capital Outlay | 6,382 | 11,955 | 7,620 |
| Debt Service | 1,209 | 1,214 | 5,479 |
| Total Expenditures | \$ 46,841 | \$ 49,929 | \$ 48,355 |

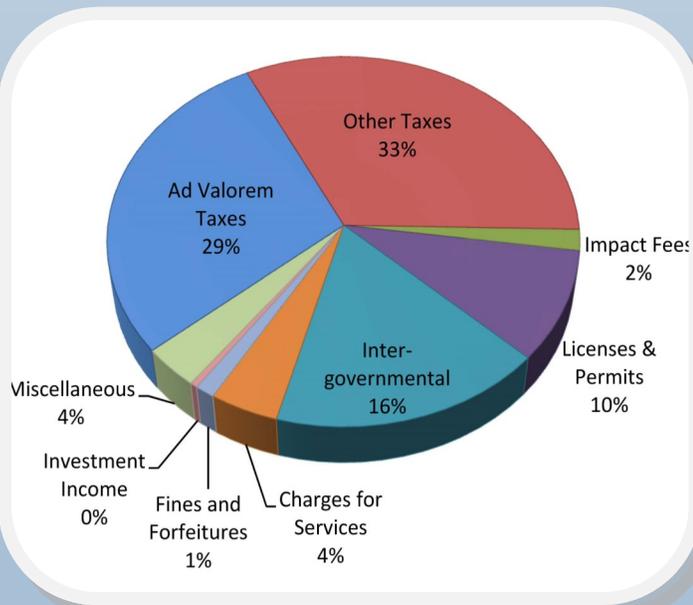
*Other taxes include franchise and communication taxes as well as special assessments.

Basic services are reported in governmental funds, which focus on near-term inflows, outflows and balances of spendable resources. Governmental fund information helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance programs and services.

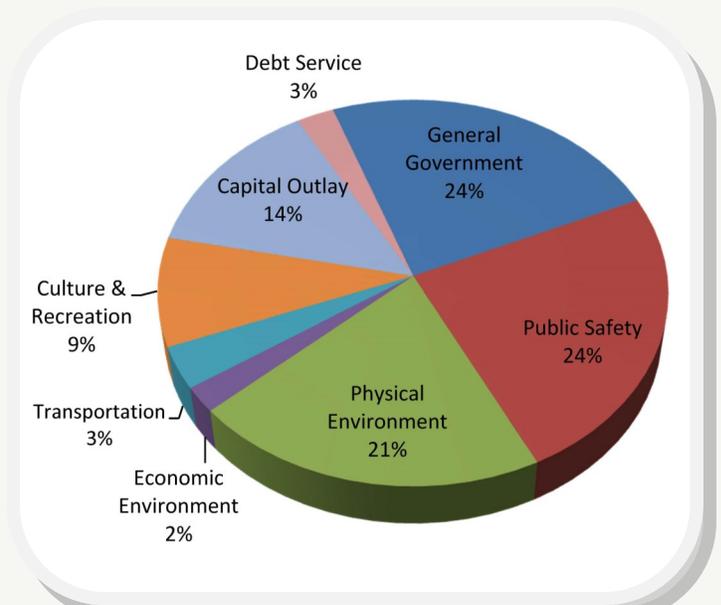
Governmental Revenues—include proceeds from the sale of capital assets but exclude certain deferred revenues.

Governmental Expenditures—include capital outlays for the acquisition of new assets, expenditures for debt issuance costs and the repayment of principal on long-term debt, but exclude deferred expenditures and annual depreciation and amortization charges.

REVENUE SOURCES—FY 2014



GOVERNMENTAL SERVICES—FY 2014



BUSINESS-TYPE FUNDS

WHERE THE MONEY COMES FROM...

(IN THOUSANDS)

| | 2014 | 2013 | 2012 |
|-----------------------|------------------|------------------|------------------|
| Charges for Services | \$ 19,003 | \$ 17,966 | \$ 17,716 |
| Intergovernmental | 59 | 66 | 106 |
| Special Assessments | 3,453 | 3,441 | 3,413 |
| Franchise Fees | 250 | 228 | 220 |
| Capital Contributions | 2,398 | 2,759 | 2,352 |
| Miscellaneous | 853 | 132 | 280 |
| Total Revenues | \$ 26,016 | \$ 24,592 | \$ 24,087 |

WHERE THE MONEY GOES...

(IN THOUSANDS)

| | 2014 | 2013 | 2012 |
|-----------------------|------------------|------------------|------------------|
| Water Services | \$ 4,446 | \$ 4,135 | \$ 4,030 |
| Wastewater Services | 2,710 | 2,694 | 2,509 |
| Laboratory | 119 | 113 | 104 |
| Customer Service | 556 | 423 | 526 |
| Administration | 1,181 | 856 | 1,088 |
| Solid Waste | 3,431 | 3,331 | 3,284 |
| Depreciation | 6,187 | 6,066 | 5,345 |
| Total Expenses | \$ 18,630 | \$ 17,618 | \$ 16,886 |

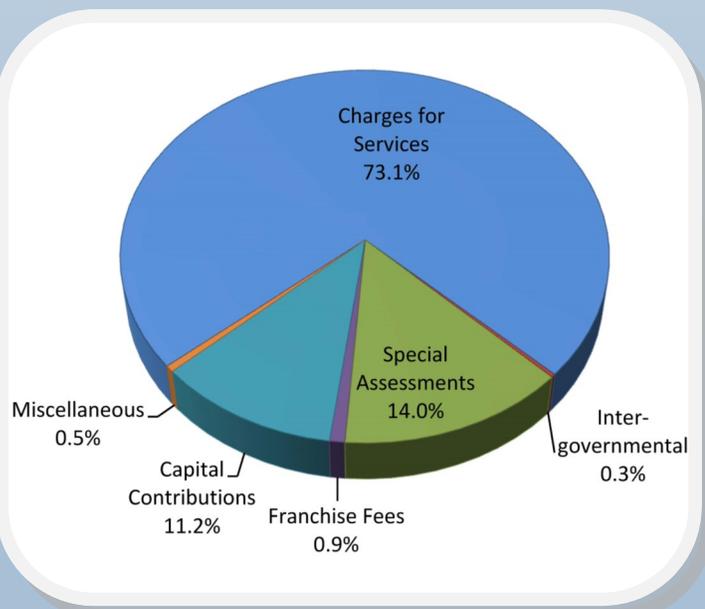
Enterprise funds are business like activities financed and operated in a manner similar to private enterprises in that the costs of providing services are recovered mainly through user charges. Wellington has three enterprise funds reported under the full accrual basis of accounting; revenues are recorded when earned and expenses are reported when incurred, regardless of the timing of the cash flow.

Water and Wastewater Fund—The water and wastewater utility system is funded by utility rate revenue generated by usage and various user charges. Neither general governmental revenues nor non-ad valorem assessments are used to pay for the water and wastewater system. The usage fees are invested in constructing, maintaining, and rehabilitating its infrastructure to ensure services are delivered in a safe and cost effective manner.

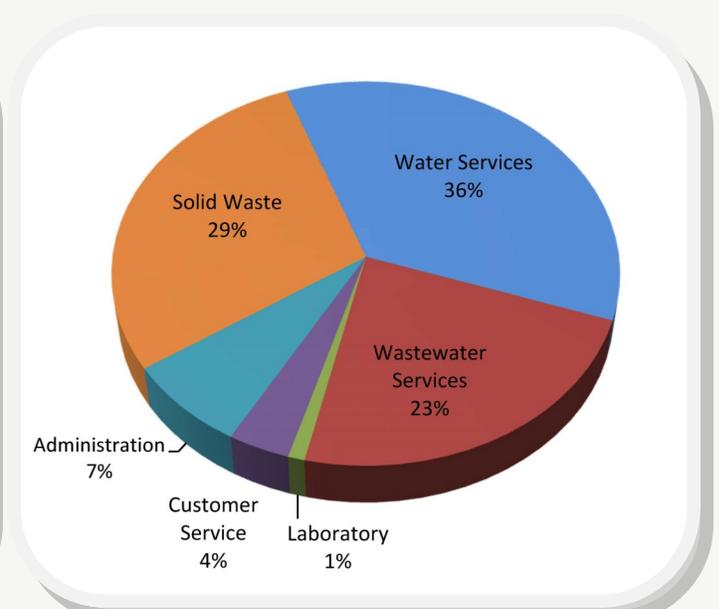
Solid Waste Fund—Revenues for this fund are primarily collected through non-ad valorem special assessments.

Lake Wellington Professional Centre—Revenues for this fund are collected through office space leases.

REVENUE SOURCES—FY 2014

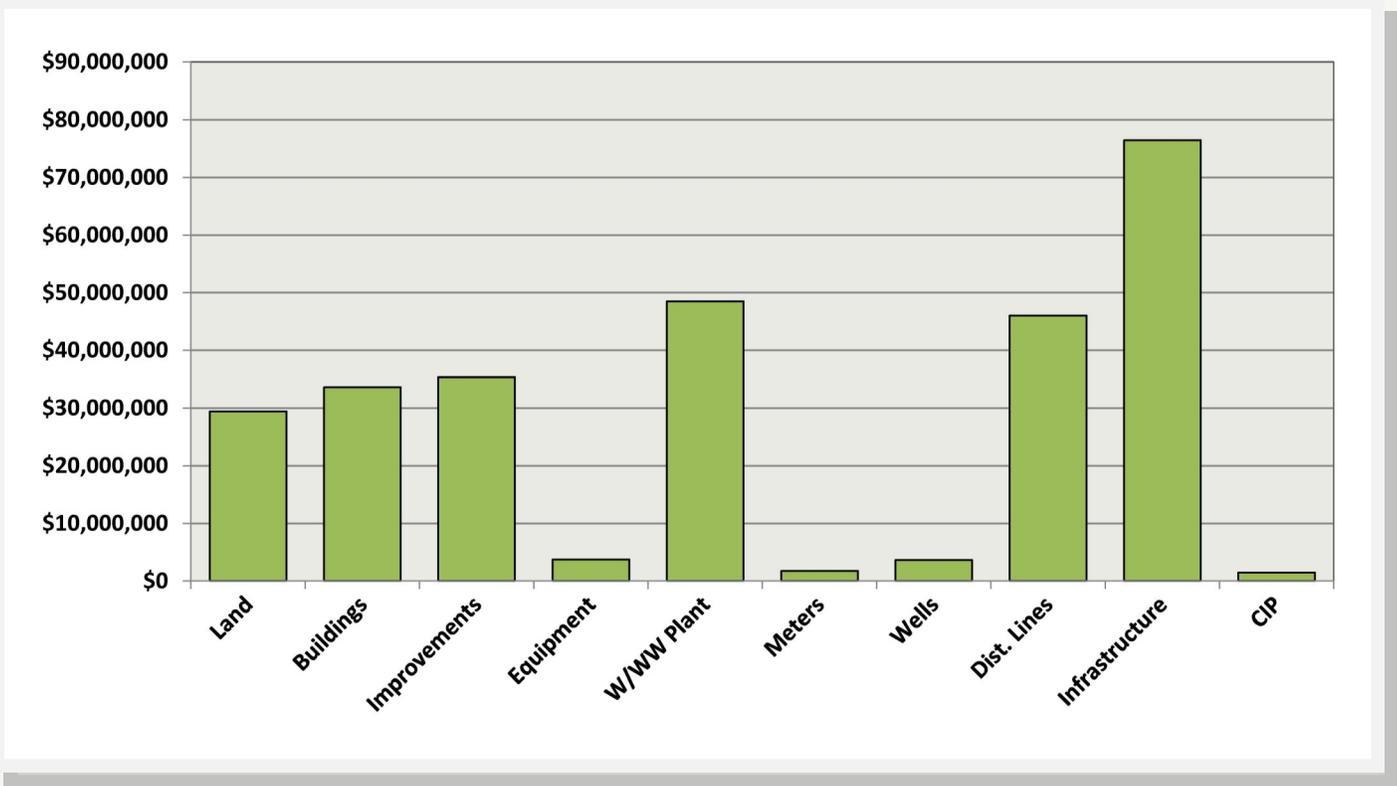


BUSINESS-TYPE SERVICES—FY 2014



CAPITAL ASSETS

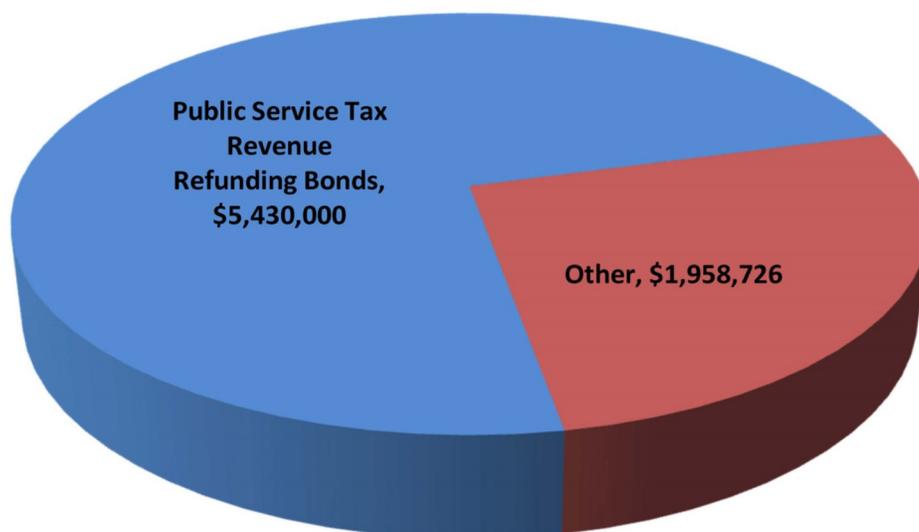
| CAPITAL ASSETS BY CATEGORY | | | |
|----------------------------|-----------------------|-----------------------|-----------------------|
| Description | Governmental | Business-Type | Total Assets |
| Land | \$ 19,821,956 | 9,579,678 | 29,401,634 |
| Buildings | 25,944,357 | 7,666,435 | 33,610,792 |
| Improvements | 32,856,668 | 2,508,272 | 35,364,940 |
| Equipment | 1,964,829 | 1,750,771 | 3,715,600 |
| Water/Wastewater Plant | - | 48,470,176 | 48,470,176 |
| Meters | - | 1,752,208 | 1,752,208 |
| Wells | - | 3,622,156 | 3,622,156 |
| Distribution Lines | - | 46,007,480 | 46,007,480 |
| Infrastructure | 76,438,677 | - | 76,438,677 |
| Construction in Progress | <u>1,038,880</u> | <u>410,649</u> | <u>1,449,529</u> |
| Total Assets | \$ 158,065,367 | \$ 121,767,825 | \$ 279,833,192 |



Wellington’s investment in capital assets as of September 30, 2014 is \$280 million (net of accumulated depreciation). Major projects completed during the 2014 fiscal year include:

- ◆ Wellington Environmental Preserve Bathrooms
- ◆ Sidewalk Upgrades for ADA Compliance

LONG-TERM DEBT



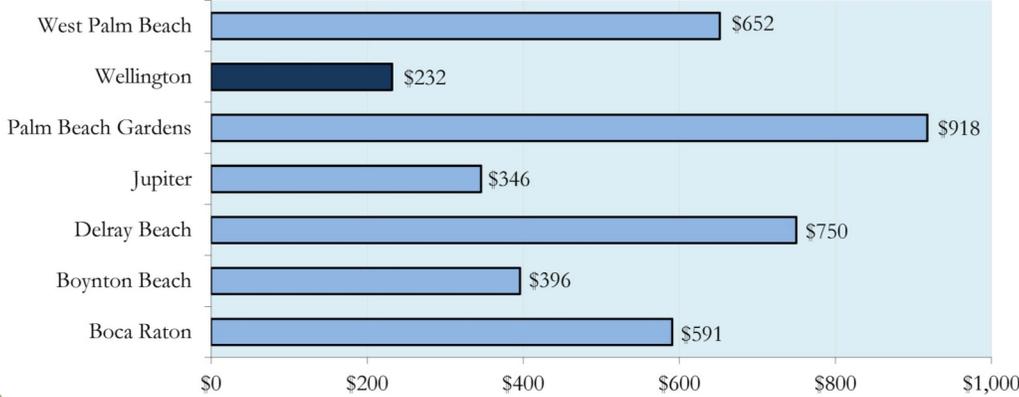
Wellington has a strong bond rating by Fitch of AA+ and in 2010 Moody's upgraded its bond rating to AA3. At the end of fiscal year 2014 there was \$5.43 million in outstanding bond and loan obligations. The following is a list of outstanding debt on September 30, 2014:

- ◆ Public Service Tax Refunding Bonds, 2005—To reduce interest rates, \$9,995,000 of bonds was issued to refund a portion of the 1999 issue. The amount outstanding at year end is \$5,430,000
- ◆ Other—Wellington had \$1,958,726 in compensated absence obligations at year end. Employee are granted compensated absence pay for annual leave in varying amounts based on length of service.

TOP SEVEN CITY COMPARISON

The following charts compare tax revenues, expenditures and employees to the population for Wellington and six similar cities in Palm Beach County using data from the 2014 fiscal year. Wellington has the lowest per capita ad valorem revenue and expenditure rates, and one of the lowest employee count per 1,000 population ratio.

Ad Valorem Tax Revenues per Capita



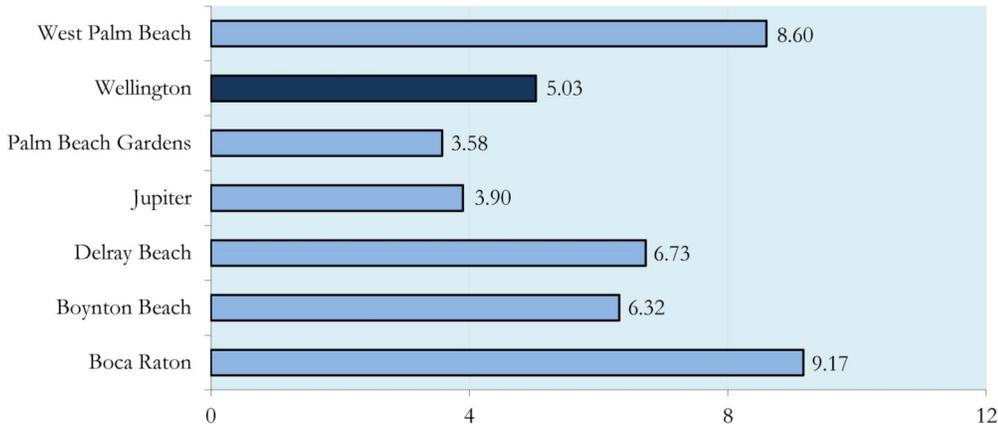
The adjacent chart illustrates the amount of ad valorem taxes revenue per capita collected by each city. Wellington has the lowest per capita rates of similar cities in Palm Beach County.

The chart to the right displays the general fund expenses per capita. These expenditures are usually funded by taxes, impact fees and state revenue sharing. Wellington has the lowest per capita expenditure rates of similar cities.

Total General Fund Expenditures (including transfers) per Capita



Employees per 1,000 Population

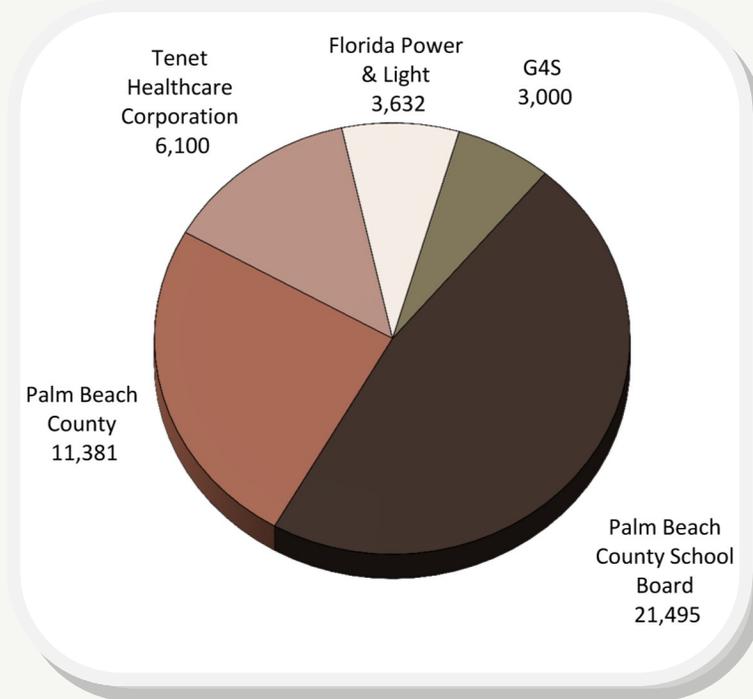


The chart to the left shows the number of employees per 1,000 population of each city. Wellington has one of the lowest number of employees per 1,000 residents of similar cities in Palm Beach County.

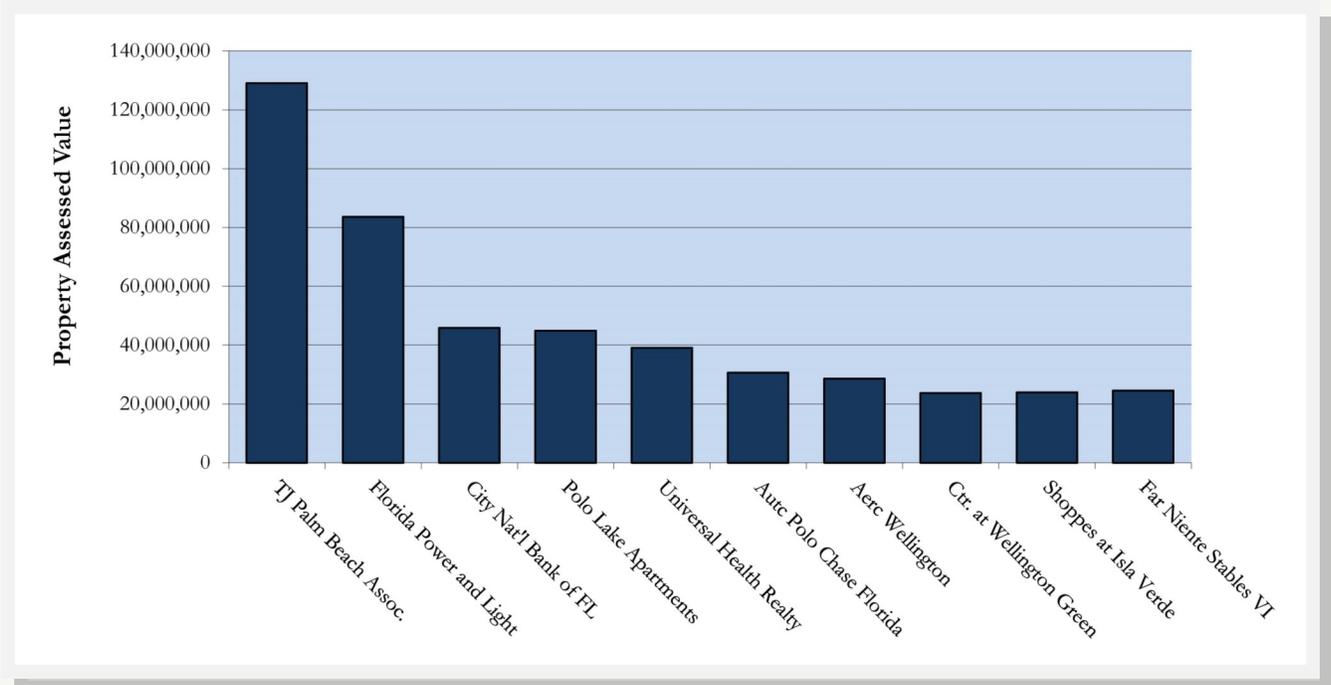
OTHER FINANCIAL INFORMATION

The charts below illustrate Wellington’s principal property taxpayers and Palm Beach County’s principal Employers for the 2014 fiscal year.

PRINCIPAL EMPLOYERS—PALM BEACH COUNTY



WELLINGTON PRINCIPAL TAXPAYERS



MAJOR INITIATIVES

Wellington’s five fundamentals are the long-term financial and operational goals that provide the basis for annual departmental business plans which become the budget and capital improvement plan. Each fundamental has corresponding strategic initiatives for projects and programs and key measures, all of which position Wellington for the future. Below is each fundamental and specific programs designed to achieve Wellington’s Vision for the 2014 fiscal year.

- ◆ ***Neighborhood Renaissance***—specific approaches are used to preserve and enhance residential areas based upon its respective needs. Neighborhood plans were developed for several neighborhoods to address specific needs focusing on improving infrastructure, beautification and public safety.
 - ◇ Safe Neighborhoods Program
 - ◇ Community Development Block Grant

- ◆ ***Economic Development***—promotes business education and enhancing the standard of living. Concepts are designed to infuse core business centers and housing stock.
 - ◇ Town Center Development
 - ◇ Equestrian Branding

- ◆ ***Respecting the Environment***—continuously investigating technological advances, studying environmental indicators, educating the public and working as a team with all concerned agencies, Wellington is taking responsibility for protecting natural resources while reducing environmental impacts.
 - ◇ Wi-Fi Expansion
 - ◇ Green Programs
 - ◇ Equine Waste and Environmental Program

- ◆ ***Responsive Government***—connecting as a government that is responsive to the public, provides services that residents need and pursue policies that are accountable to the stakeholders.
 - ◇ “Open Wellington” and Document Management System
 - ◇ Boys and Girls Club

- ◆ ***Protecting Our Investment***—focusing on maintaining and improving long-term resources, while enhancing safety and addressing emergency needs.
 - ◇ Drainage and Flood Control Improvement Programs
 - ◇ Road and Pathways Maintenance Program
 - ◇ Utility Infrastructure Maintenance and Expansion Program



NEIGHBORHOOD RENAISSANCE

Safe Neighborhoods—The safe neighborhoods mission is to identify social and economic factors that contribute to neighborhood decline and to prepare a set of strategies that will (1) develop a community based movement that restores a safe family neighborhood orientation; (2) engage residents in their neighborhoods; and (3) encourage investments in appearance and the long-term maintenance of neighborhood values.



The objectives of this initiatives are as follows:

- ◆ Maintain communication between Wellington, organizations, residents, and neighborhoods and create positive perceptions of neighborhoods
- ◆ Work with community oriented policing to implement an action plan and use police data to analyze trends.
- ◆ Support the development of infrastructure and neighborhood improvements including road closures, road paving, fencing, sidewalks and lighting
- ◆ Develop partnerships including Citizens Volunteer Organization; crime watch groups; county non-profit organizations; homeowners associations; religious organizations; and chambers of commerce
- ◆ Improve neighborhood beautification through clean-up events organized by non-profit groups, residents, and organizations.

ECONOMIC DEVELOPMENT

Town Center Development—At the heart of Midtown in Wellington's Town Center, a 23-acre site predominantly anchors Wellington's Main Street. Town Center is home to:

- ◆ A Gold LEED-certified City Hall
- ◆ Patriot Memorial featuring a steel beam from the World Trade Center,
- ◆ Scott's Place—a barrier-free playground for children of all physical abilities,
- ◆ Aquatics Complex
- ◆ Amphitheater that can accommodate up to 1,500 people for concerts and regular community events,
- ◆ Community Center—home to a variety of activities open to the general public and about to be razed and rebuilt following a variety of public input sessions
- ◆ A 16 court tennis facility

Equestrian Branding—The equestrian community is an integral part of the economic demographic and physical infrastructure of Wellington, adding to its unique lifestyle and ambience. Over the years Wellington has made a substantial investment in the special infrastructure requirements to encourage and support these interests including: unique legislative protection for the industry; the Equestrian Preservation Area; an optional comprehensive plan element; an equestrian overlay zoning district, a riding trail master plan and numerous water quality improvements. The economic impact of the industry is substantial.



RESPECTING THE ENVIRONMENT

Wi-Fi Expansion—Under the Wi-Fi expansion project, Wi-Fi radios have been added to lift stations to enable facilitated communications and telemetry systems are expanded within the surface water management system. Wireless cameras in parks and at heavily used intersections have been installed to improve public safety.

Green Programs—Staff strives to identify opportunities to improve energy efficiency and environmental sustainability through its Go Green Program. Initiatives include participation in the Cash for Cans project, LEED certification of new buildings and maintaining a 75% green cleaning product purchase ratio. Additionally, Wellington receives funds annually from the Solid Waste Authority’s recycling sales sharing program to encourage recycling within the Village.

Equine Waste and Environmental Program—Wellington is committed to improve the Best Management Practice designed to further enhance flood attenuation, improve water quality and provide additional storage of surface water. The program’s goal is to further reduce nutrient concentrations and other pollutants that potentially may enter the regional storm water systems. This goal is consistent with, and complimentary to, other State and Federal efforts to improve water quality in South Florida and the Florida Everglades.



RESPONSIVE GOVERNMENT

Open Wellington—The document management system project has been expanded to include the entire Open Wellington Initiative. The program was implemented with the financial transparency reporting tool and has completed its second phase. This includes an upgrade of the document management system, backlog scanning of all city records, integration of the document management system with SharePoint, GIS and SunGard and the expansion of Open Wellington online.



Expanded E-Services—Wellington is striving to be the most user friendly government in the United States. To this end, we are working to make as much information and as many resources as possible available electronically. We have added the Open Wellington system, the Browse Aloud website reading feature, and have made the directory of services information searchable. We have most recently added the Citizens Action Center website for anyone to report a problem, register a complaint, get information on a variety of topics and to ask a general question. Wellington is in the process of transitioning all of our forms to electronic submittal forms for more convenience as well.

PROTECTING OUR INVESTMENT

Utilities—Approximately \$36 million in improvements is underway or scheduled over the next five years for the repair, replacement, ongoing maintenance and expansion of Wellington’s potable water system and Wellington’s wastewater facilities. Improvements include refurbishment of existing lift stations, replacement of force mains throughout the Village, connecting raw water wells and improving water storage and re-pump facilities. These programs are designed to improve and repair the aging water and wastewater systems to meet public safety needs.



Drainage and Flood Control Improvement—

Wellington owns and maintains its vast storm water drainage system with state-of-the-art infrastructure to ensure the community water levels are carefully controlled. This infrastructure includes canals, pump stations, water control structures, pipes, culverts and swales. A long-term and annual maintenance program to rehabilitate and improve the drainage system is in place that includes upgrading pump stations and control structures to make them all Wi-Fi and improve control over water levels.

Road and Pathways Maintenance—Includes such things as roadway resurfacing, sidewalk and shoulder repairs, maintenance of right-of-ways, signage and street lighting. Wellington maintains 145 miles of paved and 27 miles of unpaved roads. A pavement resurfacing program exists to address all roads in a three-year rotation period. Annual assessments are performed to determine road and pathway conditions and maintenance is scheduled to comply with the Village’s current policy to maintain 80% of roads at “good” or better conditions.





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September 30, 2013

Executive Director/CEO

WELLINGTON, FLORIDA



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